

## **Melvin J. Dubnick**

*Professor, Political Science, University of New Hampshire;*

*Professor emeritus, Rutgers University-Newark*

[mdubnick@gmail.com](mailto:mdubnick@gmail.com)

### **EDUCATION:**

- Ph.D. (1974), M.A. (1969), University of Colorado-Boulder  
Dissertation: "The Planner's Image: The Impact of Expertise on Development Planning and Policymaking,"  
University of Colorado-Boulder, 1974.
- B.S. with honors, (1968), Southern Colorado State College (now Colorado State University-Pueblo)

### **ACADEMIC/ANALYST POSITIONS:**

#### **Full-time:**

- University of New Hampshire, 2005-present  
Professor of Political Science, Director of MPA Program (2005-2008)
- Queen's University, Belfast, Northern Ireland, 2003-2005  
International Research Fellow, 2005- ; Visiting Professor/Senior Fellow, Institute of Governance, Public Policy and Social Research (Fulbright Fellowship, 2003-2004; Queen's International Fellow, 2004-2006)
- Rutgers, The State University of New Jersey, Newark NJ, 1992-(2005)  
Professor emeritus, 2005- ; Professor of Political Science and Public Administration, 1992-2005; Acting Chair, Graduate Department of Public Administration, 1999-2000; Director, On-campus MPA Program, 1998-2000; Competitive Fellowship Leave, 2003-2005.
- Bernard M. Baruch College/City University of New York, 1988-1992; 2007  
1988-92: Professor of Public Administration and Chairperson, Department of Public Administration, School of Business and Public Administration  
2007: Adjunct Professor, School of Public Affairs (Summer course)
- University of Kansas, Lawrence KS, 1980-1988  
Associate Professor, Departments of Political Science and Public Administration; Director, Masters of Public Administration Program, 1982-83
- Loyola University of Chicago, Chicago IL, 1976-1980 (on leave 1979-80)  
Assistant Professor, Department of Political Science
- U.S. Department of Commerce, Office of Regulatory Economics and Policy, 1979-1980  
Policy analyst (NASPAA Fellowship)
- Emporia Kansas State University, Emporia KS, 1974-1976  
Assistant Professor of Political Science; Associate Director, Undergraduate Public Affairs Program

#### **Part-time/Adjunct/Visiting Appointments:**

- University of Oklahoma, Norman OK, 1993-2009; Bernard M. Baruch College/City University of New York, 2007; Utrecht University, School of Governance, Utrecht NL, 2004; Columbia University, School of International and Public Affairs, New York NY, 1996-2003; Northeastern University, Department of Political Science, Boston MA, 1998-1999; University of Northern Colorado, Greeley CO, 1971-1972; University of Colorado, Boulder CO, 1969-1974; University of Southern Colorado, Pueblo CO, 1969.

## PUBLICATIONS (By format):

(\* designates items accessible at <http://mjdubnick.dubnick.net>)

### Books, Monographs, Edited Volumes:

- Accountable Governance: Promises And Problems, edited with H. George Frederickson (Armonk, NY: M.E. Sharpe, forthcoming 2010)
- American Government, 9<sup>th</sup> edition (Boston: Wadsworth/Cengage, 2009), with Alan R. Gitelson and Robert Dudley
  - *Previous*: Boston: Houghton Mifflin, 1988; revised election update edition, 1989; second edition, 1991; third edition, 1993; fourth edition, 1996 fifth edition, 1998; sixth edition and 6<sup>th</sup> revised election edition, 2001; seventh edition, 2004; eighth edition, 2007/2008; eighth edition revised, 2008.
- American Public Administration: Politics and the Management of Expectations, with Barbara Romzek (New York: Macmillan, 1991).
- Public Policy And Economic Institutions, edited with Alan R. Gitelson (Greenwich, CT: JAI Press, 1991): The tenth volume in a series on public policy analysis.
- Thinking About Public Policy: A Problem Solving Approach, with Barbara A. Bardes (New York: John Wiley and Sons/Macmillan, 1983).
- "*Regulatory Policy Analysis: A Symposium*," edited with Alan R. Gitelson, Policy Studies Review, 1, no. 2 (February 1982): pp. 423-580.
- Three Approaches To Health Care (Washington DC: American Political Science Association, 1978): Monograph with instructor's manual developed under NSF project grant.

### Journal Articles

- \*"Accountable Agents: Federal Performance Measurement and Third-Party Government," with H. George Frederickson, Journal of Public Administration Research and Theory, 20, Supplement 1 (January, 2010): 143-159.
- \*"All Mega-Projects are Local? Citizen Participation Lessons from the Big Dig", with Domonic Bearfield, Journal of Public Budgeting, Accounting and Financial Management, 21:3 (Fall, 2009), 393-426.
- "Sarbanes-Oxley And The Search For Accountable Corporate Governance," GovNet eJournal 1 (2):140-172.
- \*"Sowing and Reaping at the Big Dig: The Legacies of Neomanagerialism," with Domonic Bearfield, Administrative Theory & Praxis, 29:1 (March, 2007):132-139.
- \*"Taking Tough Choices Seriously: Public Administration and Individual Moral Agency," with Ciarán O'Kelly, Journal of Public Administration Research & Theory, 16 (3) July, 2006: 393-415.
- \*"War Narratives: Framing Our Understanding of the War on Terror," with Kathe Callahan and Dorothy Olshfski, Public Administration Review, 66 (4) July, 2006: 554-568.
- \*"Accountability and the Evil of Administrative Ethics," with J. Justice, Administration & Society, 38 (2) May, 2006: 236-267.
- \*"Accountability and the Promise of Performance: In Search of the Mechanisms," Public Performance and Management Review, 28 (3) March, 2005: 276-417.
- \*"A Framework for Examining Accountability and Value for Money in the UK's Private

Finance Initiative," with I. Demirag and I. Khadaroo, Journal of Corporate Citizenship 15 (Autumn 2004), pp. 63-76.

- Reprinted in Towards Better Regulations, Accountability and Governance: Global Perspectives From Corporations and Civil Society edited by I. Demirag, (London: Greenleaf Publishing UK, 2005).
- \*"Accountability And Ethics: Reconsidering the Relationships," International Journal of Organization Theory and Behavior, 6, no. 3 (Fall, 2003): 405-441.
  - Reprinted in the Encyclopedia Of Public Administration and Policy (New York: Marcel Dekker, 2003), pp. 1-14.
- \*"Nurturing Civic Lives: Developmental Perspectives on Civic Education -- Introduction," PS: Political Science & Politics, 36, no. 2 (April, 2003): 253-255.
- \*"Postscripts for a 'State of War': Public Administration and Civil Liberties After September 11," Public Administration Review, 62, Special Issue (September 11, 2002): 76-81.
- \*"The Case for Administrative Evil: A Critique," Spirited Dialogue Essay, Public Administration Review, 60, no. 5 (September/October, 2000): 452-462.
  - Awarded Laverne Burchfield Award for best review essay in PAR, 2000.
- \*"Moral and Movies 'Energizing' Ethical Thinking Among Professionals," Journal of Public Affairs Education, 6, no. 3 (July, 2000): 147-159.
- \*"Challenges to American Public Administration: Complexity, Bureaucratization, and the Culture of Distrust," International Journal of Public Administration, 19, no. 9 (1996): 1481-1508.
- \*"State Economic Development Policies and National Economic Growth," with Richard Feiock and Jerry Mitchell, Public Administration Quarterly, 17, no. 1 (Spring, 1993): pp. 55-67.
- \*"Accountability in the Public Sector: Lessons from the Challenger Tragedy," with Barbara S. Romzek, Public Administration Review, 47 no. 3 (May/June, 1987): pp. 227-238.
  - Awarded William E. and Frederick C. Mosher Award for best academic article in PAR, 1987.
- "Industrial Policy and the States," with Lynne Holt, Publius: The Journal Of Federalism, 15, no. 1 (Winter, 1985): pp. 113-129.
- "American States and the Industrial Policy Debate," Policy Studies Review, 3, no. 1 (August, 1984): pp. 22-27.
- \*"The Why and How of Public Policy Analysis," with Barbara A. Bardes, Transaction/Society (September/October, 1979), pp. 11-16.
- \*"Regulatory Policy Analysis: Working in a Quagmire," with Alan R. Gitelson, Policy Studies Review, 1, no. 2 (February, 1982): pp. 423-435.
- \*"Problems in U.S. Standard Setting: The Implications of the Shift to Control Functions," with Lafayette Walker, Midwest Review Of Public Administration, 13, no. 1 (March, 1979): pp. 25-49.
- "Comparing Policy Alternatives," Policy Studies Journal, 6, no. 3 (Spring, 1978): pp. 368-375.
  - Reprinted in Teaching Policy Studies, edited by William Coplin (Lexington, MA: Lexington Books, 1978), pp. 159-167.
- \*"Blaming the Planner: An Alternative Explanation of Development Program Failure," Emporia State Research Studies, 24, no. 4 (Spring, 1976): pp. 5-31.

## Chapters in Edited Volumes:

- "The Pursuit of Accountability: Promise, Problems, and Prospects," with Kaifeng Yang, in Donald C. Menzel and Harvey L. White (eds.), The State of Public Administration, Issues, Challenges, Opportunities (Armonk, NY: M. E. Sharpe, forthcoming 2010), chapter 10.
- "Rethinking the Obsession: Accountability and the Financial Crisis," with Justin P. O'Brien, in Melvin J. Dubnick and H. George Frederickson (eds.), Accountable Governance: Promises and Problems (Armonk, NY: M.E. Sharpe, forthcoming 2010).
- "Introduction," in Melvin J. Dubnick and H. George Frederickson (eds.), Accountable Governance: Promises and Problems (Armonk, NY: M.E. Sharpe, forthcoming 2010)
- "Toward a 'Responsible' Future: Reframing and Reforming the Governance of Financial Markets," in Iain McNeil and Justin P. O'Brien (eds.), The Future of Financial Regulation (Oxford: Hart Publishing, 2010), pp. 401-427 (Chapter 24).
- "Aggressive Action: In Search of a Dominant Narrative," with Dorothy F. Olshfski, and Kathe Callahan, in Matthew J. Morgan (ed.) The Impact of 9/11 on the Media, Arts, and Entertainment (New York: Palgrave Macmillan, 2009), pp. 9-24 (Chapter 1)
- "Sarbanes-Oxley And The Search For Accountable Corporate Governance," in Justin O'Brien (ed.) Private Equity, Corporate Governance and the Dynamics of Capital Market Regulation (London: Imperial College Press, 2007): 226-254 (Chapter 9).
- "Accountability Through Thick and Thin: Making Assessments and Making Cases," with Ciarán O'Kelly, in Ethics in Public Management, 2<sup>nd</sup> edition, edited by H. G. Frederickson and R. Ghere (M.E. Sharpe, 2005), chapter 7, pp. 139-162.
- "The Implications for Federalism," with Donald Haider-Markel, Richard Elling, David Niven and Paul D. Schumaker in Choosing A President: The Electoral College and Beyond, edited by Paul D. Schumaker and Burdett A. Loomis (New York: Chatham House Publishers, 2002): 53-73.
- "Clarifying Accountability: An Ethical Theory Framework," in Public Sector Ethics: Finding and Implementing Values, edited by Charles Sampford and Noel Preston with C-A Bois (Sydney, Australia: Federation Press; London: Routledge, 1998), chapter 5, pp. 68-81.
- "Army Corps of Engineers," in Historical Guide To American Government, edited by George Kurian (New York: Oxford University Press, 1998), pp. 68-74.
- "Customs Service," in Historical Guide To American Government, edited by George Kurian (New York: Oxford University Press, 1998), pp. 142-149.
- "Forest Service," in Historical Guide To American Government, edited by George Kurian (New York: Oxford University Press, 1998), pp. 256-260.
- "Accountability," with Barbara Romzek in The International Encyclopedia of Public Policy And Administration, edited by Jay M. Shafritz (Westview Press, 1998), volume 1, pp. 6-11.
  - Reprinted in Defining Public Administration: Selections From The International Encyclopedia of Public Policy And Administration, edited by Jay M. Shafritz (Boulder, CO: Westview Press, 2000), pp. 382-395).
- "A Coup Against King Bureaucracy?" in Deregulating the Public Service: Can Government Be Improved?, edited by John DiIulio (Washington, DC: The Brookings Institution, 1994): pp. 249-287.
- "Issues of Accountability in Flexible Personnel Systems," with Barbara Romzek, in New Paradigms For Government: Issues For The Changing Public Service, edited by Patricia Ingraham and Barbara Romzek (San Francisco, CA: Jossey-Bass, 1994): pp. 263-294.

- \*"Editing the Policy Studies Journal (1985-1990) and Public Administration Review (1990-?)," with David Rosenbloom, in Editors As Gatekeepers, edited by Rita J. Simon and James J. Fyfe (Motowa, NJ: Rowman, Littlefield, 1994).
- \*"Accountability and the Centrality of Expectations in American Public Administration," with Barbara Romzek, in Research in Public Administration, Volume 2: 1993, edited by James Perry (Greenwich CT: JAI Press, 1993): pp. 37-78.
- "A Trashy Situation: Collective Bargaining in the Public Sector," in Doing Public Administration: Exercises, Essays, And Cases, 2nd edition, edited by Nicholas Henry (Boston, MA: Allyn and Bacon, 1978; second edition, 1982): Version for third edition, co-authored with Joel Douglas, 1991.
- "Decentralization of Agriculture," with C.K. Rowland, in Food Policy And Farm Programs, edited by Don E. Hadwiger and Ross B. Talbot (New York: Academy of Political Science, 1982), pp. 212-222.
- "Nationalizing State Policies," with Alan R. Gitelson, in The Nationalization of State Government, edited by Jerome J. Hanus (Lexington, MA: Lexington Books, 1981), pp. 39-74.
- \*"Motives and Methods in Policy Analysis," with Barbara A. Bardes, in Improving Policy Analysis, edited by Stuart S. Nagel (Beverly Hills, CA: Sage Publications, 1980), pp. 101-127.
- "African Planning Failure: A Public Policy Analysis," in Analyzing African Political Change, edited by James R. Scarritt (Boulder, CO: Westview Press, 1980), pp. 194-236.

#### Other Formats:

- \*"Promises, Pervasions and Perversions in the Age of Accountability." Chief Officer, May-June: 31-34.
- "Once a Political Scientist, Always..." Tribute to Herbert Simon, posted February 23, 2001; American Political Science Association web site: Remembering a Giant: A Tribute to Herbert Simon.
- \*"In Defense of the Electoral College," in *The Exceptional Election* (Boston: Houghton Mifflin, forthcoming June, 2001).
- \*"The Challenges of Civic Education," in *APSA Legislative Studies Section Newsletter*, 23, no. 2 (July, 2000) [in EXTENSION OF REMARKS section].
- \*"Dialogue: Knowledge and Research," with Peter Bogason, John J. Kirlin, Kenneth J. Meier, Janet Foley Orosz, Jos C. N. Raadschelders and Curtis Ventriss, in Administrative Theory & Praxis, 22, no. 2 (June, 2000): pp. 393-423.
  - Dubnick comments pp. 393-397; 399-402; 407-408; 420-423).

#### PAPERS, PUBLIC LECTURES AND PRESENTATIONS (since 2000):

- "Fixing Financial Markets: The Need for Accountability Regimes." Presentation at the 5th Sino-US International Conference on Public Administration, Xiamen, China, June 14-17.
- "On the Future of Financial Regulation: The Need for Accountability Regimes." Presentation at The Future of Financial Regulation Book Launch, United Nations University, New York, June 1, 2010.
- "(Re)Constructing Accountability: an Alternative to Regulatory Regime Reform." Presentation at QUB/ESRC Seminar on Reengineering the Corporation, University of Newcastle Law School, May 17, 2010.
- "The Promise of Accountable Performance." Presentation at a Symposium and Discussion on

“Accountability and Performance: What Works, What Doesn't and Why?” University of Massachusetts-Boston, April 28, 2010.

- "A moral being is an accountable being': Adam Smith and the Ethical Foundations of Accountable Governance," . Paper prepared for delivery at 2010 Annual Meeting of the Midwest Political Science Association, April 22-25, Chicago IL.
- "Fixing Financial Markets: The Role of Accountability Regimes". Paper prepared for delivery at 2010 Annual Meeting of the Midwest Political Science Association, April 22-25, Chicago IL.
- "Retrieving the Meaning of Accountability in Financial Market Regulation," with Justin P. O'Brien. Prepared for delivery at the 2009 Annual Meeting of the American Political Science Association, September 3-6, 2009, Toronto.
- "Power, Accountability and Moral Agency: Exploring the 'Space Between'," Keynote Address at 2008 High Table, March 29, 2008, Center for Public Administration and Policy, Virginia Tech, Blacksburg, VA, .
- "Sarbanes-Oxley and the Search For Accountable Corporate Governance," prepared for presentation at the ESRC/GOVNET Workshop on The Dynamics of Capital Market Governance: Evaluating the Conflicting and Conflating Roles of Compliance, Regulation, Ethics and Accountability, Australian National University, Canberra, AU, March 14-15, 2007.
- "Are we ready for the nomads?", remarks prepared for panel presentation at NASPAA, Thursday, October 19, 2006, Hyatt Regency Hotel, Minneapolis, MN
- "Orders of Accountability," prepared for presentation at World Ethics Forum on Leadership, Ethics and Integrity in Public Life, 9-11 April 2006, Keble College, University of Oxford, UK
- "Pathologies of Governance Reform: Promises, Pervasions and Perversions in the Age of Accountability," remarks prepared for public lecture at Monash University, Faculty of Business and Economics, Governance Unit, Navy and Military Club, Melbourne, AU March 15, 2006.
- "False Promises of Performance Accountability," remarks prepared for seminar at the Graduate School of Public Administration, Seoul National University, South Korea, March 3, 2006.
- "Performance as a False Promise of Accountability," remarks prepared for seminar at the Graduate School of Public Administration, Yonsei University, South Korea, February 28, 2006.
- “Performance as a False Promise of Accountability: The Case of American Schools,” Paper prepared for presentation at Vienna Workshop on Achieving School Accountability in Practice, University of Vienna, February 15-17, 2006.
- \*"The False Promises of Accountability," remarks prepared for delivery at 66th Annual National Conference on Public Administration, Milwaukee, WI, April 3, 2005.
- \*"Taking Tough Choices Seriously: Public Administration and Individual Moral Agency," with Ciarán O'Kelly, prepared for presentation at 66th Annual National Conference, American Society for Public Administration, Milwaukee WI, April 2-5, 2005.
- \*"Separated by a Common Subject," remarks prepared for presentation at the Joint International Conference of the BAA Special Interest Groups in Corporate Governance and Public Services Accounting, University of Nottingham, 14-15 December 2004.
- "Fit for Purpose: Emerging Models of Public Sector Organisation," with Elizabeth Meehan, prepared as keynote presentation at Joint Meeting of Republic of Ireland and Northern Ireland Senior Civil Service (Fit For Purpose: Improving Public Sector Capability), Hilton Hotel, Belfast, 28-29 October 2004.

- "Integrative Governance in Northern Ireland," with Elizabeth Meehan, prepared for presentation at Conference on Integrating Governance: Linking Up Government, Business and Civil Society, Monash University Prato Centre, Italy, 25-26 October 2004.
- "Exploring the Relationship Between Accountability and Performance in UK's Private Finance Initiative," with Istemi Demirag and Iqbal Khadaroo, presented at Conference on Governing the Corporation: Mapping the Loci of Power in Corporate Governance Design, Queen's University, Belfast, 20-21 September 2004.
- "Accounting for Accountability," with Jonathan Justice, paper prepared for presentation at the 2004 meeting of the American Political Science Association, Chicago, IL, September 2-5.
- "Accountability and the Promise of Performance," presented at seminar, Institute of Local Government, University of Birmingham (UK), June 14, 2004.
- "The Evil of Administrative Ethics: Making Sense of Lynndie England," presentation at QUB Institute of Governance Seminar, May 20, 2004; University of Haifa School of Political Sciences, Seminar Series, June 10, 2004.
- \*"Accountability Matters," remarks prepared for presentation at Shani Conference on Service Delivery, University of Haifa, June 10, 2004; remarks posted at <http://mjdubnick.dubnick.net/papers/haifashani.htm>.
- "Thick and Thin: Accountability and Democracy," presented at meeting of the European Research Group on Democratic Governance and Multilevel Accountability (European "Network of Excellence"), April 22, 2004, Utrecht NL.
- "Ethics, Evil and Accountability," presented at Faculty Brown Bag Seminar, School of Governance, Utrecht University, April 21, 2004, Utrecht NL.
- "Conceptual Promiscuity and Credible Research on Accountable Governance," seminar presentation at Staff Seminar, School of Governance, Utrecht University, April 20, 2004, Utrecht NL.
- "Uses And Abuses Of Accountability In The Public Sector: Exploring Its Historical Roots," seminar presentation at Corporate Governance Group Specialist Colloquium, British Accounting Association, University of York, April 14-16, 2004, York UK
- "The Evil of Administrative Ethics," with Jonathan Justice, paper presented at 2004 Ethics Forum, Ethics Section, American Society for Public Administration, March 26-27, 2004, Portland OR; posted at <http://mjdubnick.dubnick.net/papers/2004ethics.htm>.
- \*"Prosecuting Corruption: The Case of Pakistan," with Masood Kahn and Mian Niaz Ali Shah, paper presented at 2004 Ethics Forum, Ethics Section, American Society for Public Administration, March 26-27, 2004, Portland OR; posted at <http://mjdubnick.dubnick.net/papers/pakistan.htm>
- \*"Accountability Through Thick and Thin: Preliminary Explorations," QUB Working Paper presented at Institute of Governance, Public Policy and Social Research, Queen's University Belfast, December 4, 2003; posted December 14 at <http://mjdubnick.dubnick.net/papers/QUB1.htm>.
- \*"Accountability and the Promise of Performance: In Search of the Mechanisms," paper prepared for delivery at the 2003 Annual Meeting of the American Political Science Association, August 28-31, Philadelphia, PA; & Conference of the European Group of Public Administration (EGPA), September 3-6, 2003, Lisbon, Portugal; posted at <http://mjdubnick.dubnick.net/papers/APSAs-EGPA.htm>.
- "Governance and civil liberties in the US after September 11," presentation at Departement Politieke Wetenschappen Lunchcauserieën, Katholieke Universiteit Leuven, September 26, 2002.
- "The New Age of Reformation," seminar presentation for Instituut voor de Overheid, Katholieke Universiteit Leuven, September 24, 2002.

- \*"The Rhetoric and Promises of Accountability," remarks prepared for Alumni-lezing, Departement Bestuurskunde, Faculteit der Sociale Wetenschappen, Universiteit Leiden, September 19, 2002; posted at <http://mjdubnick.dubnick.net/papers/fulbright/leiden091902.htm>.
- \*"Seeking Salvation for Accountability," paper presented at the 2002 Annual Meeting of the American Political Science Association, August 29-September 1, Boston; posted at <http://mjdubnick.dubnick.net/papers/salvation.htm>
- \*"But Can You Trust Them To Be Ethical," (with Jonathan Justice), Presented at the Paul Van Riper Symposium, 63<sup>rd</sup> Annual Meeting of the American Society for Public Administration, Phoenix, AZ, March 23, 2002 posted at <http://mjdubnick.dubnick.net/papers/DubnickJustice2002.pdf>.
- \*"The Challenges of Civic Education," presentation at the Dirksen Center's "Congress in the Classroom Workshop", August 5-8, 2001; see <http://www.apsanet.org/~lss/Newsletter/jul00/remarks.htm>.
- Presenter, "Ethics and Administrative Discretion," New York Metropolitan Chapter, American Society for Public Administration, Baruch College/CUNY, New York, April 4, 2001.
- Discussant, "Motivation and Accountability: Theory and Practice Considering the United Nations Experience with Human Resource Reform," American Society for Public Administration Meeting, Newark, NJ, March 10, 2001.
- "Teaching Ethics to the New Public Service Professional," Remarks before the meeting of the New Jersey Department of Labor Management Association, June 9, 2000.
- "Profess What? Attitude, Substance and Spirit of the Fields," Remarks at the Twenty-third Annual Conference on Teaching Public Administration, Ft. Lauderdale Holiday Inn, January 30-31, 2000.
- "Re-examining the Fundamental Questions: Remarks on Credible Scholarship," Final plenary session at the Thirteenth Annual Symposium of the Public Administration Theory Network, Ft. Lauderdale Holiday Inn, January 28-29, 2000.

## **RECENT PANEL PARTICIPATION AND COMMENTS:**

- Commentator on 2004 Presidential Election, 'Good Morning Ulster,' BBC Ulster Radio, November 3, 2004.
- Moderator, "State of War, State of New Jersey," panel at AGA/ASPA Joint Symposium, Trenton, NJ, May 9, 2003.
- "The Challenges of Civic Education," presentation at the Dirksen Center's "Congress in the Classroom Workshop", Bradley University, Peoria IL, August 5-8, 2001.
- Moderator, "Performance Measurement: From the Legislative Intent to Employee Evaluations," NJ ASPA/AGA Joint Symposium on Managing in an Era of Transition, Princeton Marriott Hotel, May 4, 2001.
- Presenter, "Ethics and Administrative Discretion," New York Metropolitan Chapter, American Society for Public Administration, Baruch College/CUNY, New York, April 4, 2001.
- Discussant, "Motivation and Accountability: Theory and Practice Considering the United Nations Experience with Human Resource Reform," American Society for Public Administration Meeting, Newark, NJ, March 10, 2001.
- Moderator, "How the NJ State Police Managed the Racial Profiling Crisis: A Practical Discussion About Crisis Management," New Jersey Chapter, American Society for Public Administration, West Trenton, NJ, October 4, 2000.

## **PROFESSIONAL AND UNIVERSITY SERVICE:**

- **American Society for Public Administration**  
Chair, Mosher Award Committee, PAR, 2008; Member, Waldo Award Committee, 2008; Program Co-Chair, National Conference, Phoenix, March 24-26, 2002; Convener/Program Chair, Paul Van Riper Research Symposium, Phoenix, March 23, 2002; Massachusetts Chapter Executive Council, 1998-1999; Program chair, Regions I, II, IV Conference, October 27-30, 1996; New Jersey Chapter: Executive Council, 1993 to 1998; Program chair, Annual Symposium, March 22, 1996; New York Metropolitan Chapter Council member, 1990-1992; Kansas Chapter, Council member, vice president
- **Ethics Section, ASPA**  
Charter member; Program co-chair, 2004 Ethics Section Symposium, March, Portland OR; Webmaster, Listserv manager, 2002-2004; Section Secretary, 1998-2002; Program committee representative, 2005 Ethics Conference, Leuven, 2002.
- **American Political Science Association**  
Co-chair, Task Force on Civic Education, 1997-2002; Listserv moderator. APSA-CIVED, 1998-2005; Chair, Paul A. Volcker Junior Research Fellow Award, 2007
- **Public Administration Section, APSA**  
PA Section Newsletter editor, 2001-2005; Section Web Site and Listserv manager, 2001-present
- **Editorships**
  - Academic Editor, "PoliticsNow Classroom," 1996-1997
  - Managing editor, **PUBLIC ADMINISTRATION REVIEW**, volumes 51-56 (1991-1996).
  - Co-editor in chief, **POLICY STUDIES JOURNAL**, volume 13, no. 4 (June, 1985) through volume 18, no. 4. (Summer, 1990).
  - Literature Reviews editor, **POLICY STUDIES JOURNAL** and **POLICY STUDIES REVIEW**, 1981-1985
- **Faculty Governance**
  - University of Kansas Faculty Senate, 1985-1988; President and presiding officer, 1987-1988; Chair, Senate Executive Committee, 1986-1987
  - Baruch College, CUNY Personnel and Budget Committee, School of Public and Business Administration, 1988-1992.

- **National Association of Schools of Public Affairs and Administration**  
Executive Committee, 2007-present; Commission on Peer Review and Accreditation, 1992 to 1995; Standards Committee, 1989-1992; Committee on Diversity, 1989-91; Chair, Elmer Staats Public Service Award Committee, 2007.
- **Policy Studies Organization**  
Council member, 1982-1985; Publications committee member, 1981-1990

## GRANTS:

- Co-Principal, The Kettering Symposium on Public Accountability (with H. George Frederickson), May 22-24, 2008, Dayton OH.
- Co-Investigator, Towards Richer Decision-Making: a joint research project between Queens University Belfast and Trinity College Dublin under Strand I of the Republic of Ireland Higher Education Authority North South Research Programme 2003-2005. Involves a systematic comparative evaluation of burgeoning ad hoc experiments in “inclusive decision-making” on both sides of the Irish border. The core objective is to evaluate the performance of real world experiments of inclusive deliberation and decision-making, facilitating the development of practical policies for involving citizens in a richer way in the processes of public decision-making.
- Co-Principal Investigator, Regulatory Regime Change In World Financial Markets: The Case Of Sarbanes-Oxley: project submitted by Queens University Belfast Institute of Governance for funding under the Economic and Social Research Council (UK) World Financial Markets Programme (2005-2008). Examination of the impact of US financial markets regulation on regulatory regimes of selected nations.

## AWARDS, HONORS:

- International Fellow, Queen’s University Belfast, 2004-2005.
- Fulbright-Queen's University of Belfast Fellowship in Governance, Public Policy and Social Research, 2003-2004.
- Fulbright Senior Specialist, Rostered 2001-2006: 2002: Weeklong Lectureships at Instituut voor de Overheid, Katholieke Universiteit Leuven and Departement Bestuurskunde, Faculteit der Sociale Wetenschappen, Universiteit Leiden
- Laverne Burchfield Award for best review essay in *PUBLIC ADMINISTRATION REVIEW* (“The Argument for Administrative Evil: A Critique”), American Society for Public Administration, 2000.
- Aaron Wildavsky Book Award, Policy Studies Organization, December 1997.
- Thomas R. Dye Award for Outstanding Contribution to the Field of Policy Studies, Policy Studies Organization, 1996.
- Achievement Award, New Jersey Chapter, American Society for Public Administration, 1996.
- Outstanding Academic, New York Metropolitan Chapter, American Society for Public Administration, 1991.
- William E. and Frederick C. Mosher Award for best academic article in *PUBLIC ADMINISTRATION REVIEW* (“Accountability in the Public Sector,” with B. Romzek), American Society for Public Administration, 1987.
- Chancellor's Award, for meritorious service to the University of Kansas, 1987.
- Faculty Fellow, National Association of Schools of Public Affairs and Administration, 1979-80.
- University Fellow, University of Colorado, 1974.
- Val Fischer Memorial Award, University of Colorado, 1969. Pi Sigma Alpha; Pi Alpha Alpha